



School of  
Public Policy and Governance  
*Making a difference to citizens' lives*

# Post Graduate Programme in Public Policy and Management (Sixth Batch: 2011-13)



Information Brochure



## Message



The School of Public Policy and Governance located in the MDI, Gurgaon, a leading B-School of India, is a growing Centre of Excellence with the vision of emerging as a global school of public policy. Our graduate programme in Public Policy and Management has been designed

to meet the needs of learning and capacity-building of executives from the public services, corporate organizations and professional bodies. The objective is to orient them for better formulation of public policies and at the same time giving thrust to improving the delivery of services to citizens.

Our mission is to focus on good governance in emerging societies in the twenty first century. The course aims at developing holistic philosophy of sustainable development and inclusive growth. The participants would learn necessary skills and techniques for enriching the content and quality of public services with thrust on citizen-centric approach.

The key features of the curriculum are flexibility, innovation and relevance. It is designed in the form of fast-track learning modules consisting of core themes in public policy and appropriate tools of management. Apart from the core subjects the elective tracks are designed for customized needs of the participants with regard to the required skill set they need for improving their efficiency and effectiveness.

We follow a unique pedagogy which involves a mix of lectures, workshops, live projects, dialogues and creative expression of talents. The focus is more on active learning rather than passive listening with a view to creating leaders and change masters out of experienced professionals.

I call upon all the aspirants to be part of this learning environment and contribute to the cause of good governance and effective delivery of public services.

**Dr. Arun Kumar Rath**

Dean, School of Public Policy and Governance  
Management Development Institute, Gurgaon

## Management Development Institute

**M**DI, Gurgaon an integrated-business school, has been consistently rated among the top five Business Schools in India. MDI is the first Indian Business School and second in Asia to be accredited by an International Institution, 'Association of MBAs' (AMBA). MDI's mission is to develop thought leaders and change masters who could be architects and builders of organizations that can effectively compete in the twenty first century.

Starting in 1973 as a training, consulting and research institute with special focus on the banking and finance sector, MDI is now the leading institution in the area of continuing education and post-graduate, doctoral and executive development programmes which are internationally recognized. It has more than 80 faculty members with varied academic and practical experiences. Situated close to the national capital in the happening area of Gurgaon, MDI offers the advantage of both the proximity to the policy makers, industry experts, and intellectual capital-creators as well as the ambience of a modern *Gurukul*.

### MDI - A Glimpse

- Continuous mentoring by industry and business leaders
- About 80 nationally/ internationally acclaimed full time faculty
- Leading School for Continuing Education in Management
- Facilitators of well recognized and highly rated international exchange programmes in India
- 40 acres of lush green Campus with best amenities
- Strategically located in the corporate hub of India



### Vision of MDI

Our Vision is to make MDI - A Global Business School for :

- Thought Leaders and Change Masters
- Academic Excellence and Continuous Innovation

### Mission of MDI

Our Mission is to create, both at individual and organizational levels, cutting edge management capability through...

- Value-based Education
- Best global Practices
- Action-centric Research
- Value-adding Consultancy



## Why Study at MDI?

- **World Class Teaching Community:** MDI prides itself for its world class teaching community. Action-centric research and industry consultancy keeps the teaching community abreast of developments in both the academic and the industrial world.
- **Research Focus:** To boost its research base, MDI introduced a rigorous full-time Fellow Programme in Management in 1999 and later an Executive Fellow Programme in Management in 2004. MDI faculty published over 100 articles in refereed journals, and authored and edited about 11 books last year.
- **Continuous Process Innovation:** At the process level, MDI continuously innovates to strengthen its offerings:
- **Unique induction programme:** A rigorously designed schedule of management games and simulation exercises help students know each other, understand self and prepare for their life at MDI.
- **Judiciously selected pedagogy:** Extensive use of case method of learning to understand how management concepts apply in business situations along with hands-on training and international exposure, makes learning holistic and develops well rounded managers.
- **Holistic learning:** Through the entire span of the course, there is equal focus on knowledge, skill and attitude development.
- **Integrated model:** MDI has an integrated model where each activity PGPM, PGP - HR and PGP-IM (for graduates), FPM and EFPM (for research graduates), Executive PGPM, Energy Management and Public Policy and Governance (for experienced executives) and Management Development Programmes (for industry professionals) is strengthened by the experience it gains through other activities.
- **Strategic Location:** This integrated model of MDI, thriving in one of the fastest growing corporate hubs of the country, is a great strength harnessed by the Institute.

- **Sensitivity to Business Requirements:** The Institute proactively senses business world requirements and continuously innovates to build human capital to fill those needs. Introduction of international component in the Executive PGPM curricula was a result of its thrust on continuous updation of programmes to keep the deliverables contemporary. School of Energy Management was launched in 2005. School for Public Policy and Governance (in collaboration with Department of Personnel and Training, Government of India) was launched in 2006.
- **Post Graduate Programme in International Management:** Launched in collaboration with the European School of Business Management ESCP Europe, PGP-IM, is a unique programme designed to groom global managers with international exposure.
- **AMBA accredits MDI Graduate Programmes:** MDI became the first B-School of India to be accredited by an international accreditation body. The accreditation stands guarantee of the world class quality education imparted at MDI.
- **NHRD's Trail Blazer Award:** In 2006, NHRD conferred on MDI Trail Blazer Award in the Academic Institution Category.

## Programmes on offer by MDI

### 1. Doctoral Programmes

- Fellow Programme in Management (FPM)
- Executive Fellow Programme in Management (EFPM)

### 2. Post Graduate Programmes

- Post-Graduate Programme in Management (PGPM)
- Post-Graduate Programme in Human Resources (PGP-HR)
- Post-Graduate Programme in International Management (PGP-IM)

### 3. Executive Post Graduate Programmes

- National Management Programme (NMP)
- Post-Graduate Programme in Management (Part-Time)
- Post-Graduate Programme in Energy Management
- Post-Graduate Programme in Public Policy and Management

### 4. Corporate Training to Executives of leading corporations

### 5. Certificate Course in Management for Armed Forces

### 6. Management Development Programmes in large numbers

## Milestones at MDI

1973	MDI Set-up -- Training, Consulting & Research activities commence
1977	Development Banking Centre (DBC) started first sectoral project funded by Development Financial Institutions.
1984	DBC project completed
1988	National Management Programme (NMP-Executive PGPM)- a full-time, residential programme sponsored by Department of Personnel & Training, Ministry of HRD, Govt of India launched
1994	Full-time Residential Post-Graduate Programme in Management Programme (PGPM) launched.
1996	Training activities move up to include policy level programmes; Advanced Management Programme (AMP) started.
1999	Fellow Programme in Management (FPM) launched
1999	Post Graduate Programme in Management (3-year Part-Time) launched
2004	Post-Graduate Programme in HRM (PGP-HR) launched.
2004	Executive Fellow Programme in Management (EFPM) launched.
2005	School of Energy Management launched in association with the Ministry of Power and USAID. Post Graduate Programme in Energy Management launched
2005	MoU for School of Public Policy and Governance signed with Ministry of Personnel and Training.
2005	MDI awarded the South Asian Qualification Systems (SAQS) accredited.
2006	AMBA (Association of MBAs) UK accredited MDI's full-time graduate programmes. MDI became the first and only B-school in India to be internationally accredited.
2006	Post Graduate Programme in International Management launched in collaboration with European School of Management (ESCP-EAp), France.
2006	Post-Graduate Diploma in Public Policy & Management launched
2007-08	MDI increased intake in Post Graduate programme in Management
2010	MoU renewed for School of Public Policy and Governance by Ministry of Personnel and Training
2010	MDI signs MoU with Aston Business School, Aston University, Birmingham, UK
2010	MDI signs MoU with Schneider Electric India (SEI), Maruti Suzuki Limited & Indian Oil Corporation Ltd for multiples activities.
2010	MDI opened another campus at Murshidabad
2010	AMBA re-accredited MDI's Programmes



## School of Public Policy & Governance

At a time when the forces of technology and globalization are pushing societies to redefine their paradigms in all areas of critical concern, the field of public policy and governance gains utmost importance as it continues to have the potential of making or breaking the destiny of nations and citizens. Recognizing the strategic significance of this field,



MDI has established a School for Public Policy and Governance with a three-fold purpose:

- To create a think-tank for India wherein people from different disciplines, experiences and professions can collectively generate innovative ideas for both policy formulation and policy implementation;
- To harvest the rich and diverse experiences and innovations in area of public policy available within the country for dissemination and replication across South Asia and other parts of the world;
- To partner with the Government of India and the State governments as well as with the corporate organizations, both national and international, to enhance the capacity involved in setting the policy framework and its implementation.

Situated at a strategic location this School enjoys proximity and close interaction both with the policy makers and implementing agencies as well as with the specialized research centres in the field of public policy and governance.

## Post Graduate Programme in Public Policy & Management (2011-13)

The Post Graduate Diploma Programme in Public Policy and Management offers a unique integration of management concepts, tools and techniques with stress on public policy formulation, analysis and implementation, including the design and execution of delivery systems. The purpose is to enhance the sensibility and capability of the participants to better manage the public policy programmes and systems as well as to make them understand the global trends and practices in these areas to allow exploration of innovative options and choices.

The **first year of the programme is full-time residential and includes a six-week international training module with an objective to expose the participants to global governance perspectives and challenges.** During the second year, the participants would return to their respective work locations but would continue to work on a dissertation on a relevant topic of their interest and with significance for their public policy. All the three components will be graded. The Post Graduate Diploma will be granted only when the dissertation is approved by the thesis evaluation committee. In the past, the participants of the programme have been sponsored by Department of Personnel and Training, Department of Atomic Energy and several other cadre controlling authorities in the Govt. of India, state governments and other organizations.

The Programme is also open for self sponsored, corporate sponsored and foreign civil service officers in addition to officers of Govt. of India, state government and Public Sector Undertakings.



## Programme Design

Post Graduate Programme in Public Policy and Management is designed to emphasize self-learning and collective deliberation. Some of the key features of this Programme are:

- Thrust on strategic thinking, global mind-set, sensitivity and innovation;
- Interdisciplinary approach and learning;
- Leveraging of personal and collective experience through reflection and dialogue;
- Integration of global trends with local realities;
- Firsthand experience of a global way of working through the foreign-study component;
- Opportunity to gain specialization through optional tracks;
- In depth understanding and testing of ideas through an application oriented dissertation;
- Collaborative working through tapping the large intellectual pool and network of MDI; and
- Interactive models of class-room learning focusing on both theory and application

## Programme Components

The PGP-PPM of MDI-Gurgaon is a 15-month programme which consists of following compulsory components in order to get the PG Diploma in Public Policy and Management.

1. **Domestic residential component at MDI campus — 10.5 months**
2. **International module at an International Institute—1.5 months**
3. **Dissertation work— 3 months**



## The Academic Schedule

The PGP-PPM curriculum comprises of two components: the course work and a dissertation. The course work is spread over eight terms during the first year. During this period, the participants will be expected to take a set of core courses, which will be supplemented by optional courses in different specialized tracks. One term will be devoted to international training module. On successful completion of the courses, the participants will work on a dissertation during second year.

The participants would be required to compulsorily stay on MDI campus. They would continue to work on their dissertation during the second year after reporting to their respective Departments. Self sponsored candidates may like to go back to their organization.

The courses will provide a wide range of theoretical as well as application-based inputs on various aspects of managing public policy and public-systems including leadership and advocacy. PGP-PPM, thus, will cover a mix of themes, such as:

- Economic Foundations of Public Policy
- Leadership and Organizational Building
- Reforms and Challenges in Education
- Public Policy Process
- Infrastructure Policy
- Human Resource Management
- Public Finance and Policy
- Project Management
- Designing Citizen-centric Organizations
- Social Marketing
- Communication for Policy Advocacy
- Corporate Governance & Social Responsibility
- Decision-making Techniques
- Innovation & Change Management
- E-governance
- Inclusive Growth
- Organizational Culture and Effectiveness
- Quantitative Techniques and Research Method
- Public Enterprise Management
- Social Sector Policies and Management

## Eligibility

### 1. For DoPT Officers

Officers of the All India Services and Central Services subject to the following eligibility conditions:

- A bachelor's degree or equivalent in any discipline recognized by The Association of Indian Universities/AICTE as eligible for Post Graduate Studies in Management.
- Seven or more years of work experience
- Age limit - 50 years (53 years for SC/ST candidates)

### 2. For Non-DoPT Candidates

The participant must have a Bachelors degree in any field of study

- At least 9 years of experience of which a minimum of 3 years must be in the middle management (or equivalent) levels in their current organisations.
- Age limit - 50 years (53 years for SC/ST candidates)

## How to Apply

1. Application forms can be downloaded from our website [www.mdi.ac.in](http://www.mdi.ac.in) and completed applications must be sent to Joint Secretary (Training), Department of Personnel & Training, Government of India, Old JNU Campus, New Delhi – 110067 with a copy to Dr. A.K. Rath, Dean, School of Public Policy and Governance, Management Development Institute, M.G. Road, Sukhrali, Gurgaon- 122007.
2. Other participants may submit their application in the prescribed form to Dr. A.K. Rath, Dean, School of Public Policy and Governance, Management Development Institute, M.G. Road, Sukhrali, Gurgaon- 122007.

## Selection Criteria

The selection will be on the basis of academic screening, case discussion followed by an Interview. The Selection Committee will comprise of faculty members from School of Public Policy and Governance, MDI, senior professional / executives from public / private sectors.

## Cost of the Programme

### 1. DoPT sponsored officers:

The Cadre Controlling Authority and Department of Personnel and Training, Government of India will bear the costs that may be incurred on domestic and international component of the programme for all participants sponsored by DoPT, subject to rules and regulations laid down by DoPT from time to time.

### 2. Non-DoPT candidates :

The domestic course fee and boarding & lodging charges for non-DoPT candidates is Rs. 6.36 lakhs which excludes foreign tuition fee, air fare, foreign boarding and lodging fee and other charges if any.

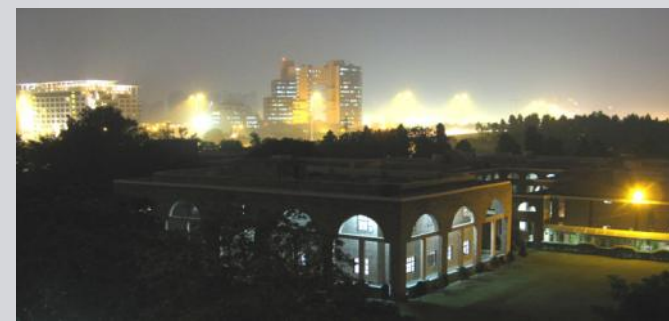
### Note:

MDI also has a few studio apartments, which are available on a first-come-first-served basis. However, those participants who opt for a studio apartment would have to pay an additional amount of Rs. 6,000 per month per person in case they wish to avail the mess facilities of the Institute.

The full fee for both tuition and residence (room and board) is payable to MDI within 15 days of commencement of the programme.

## Important Dates

Last date of receipt of application	<b>June 30, 2011</b>
Date of commencement of the Programme	<b>October 17, 2011</b>



# Faculty

## Core Faculty

### Arun Kumar Rath

Dean and Professor  
School of Public Policy and Governance  
M.Sc. (Physics), Delhi University  
Ph. D. (Business Administration),  
KIIT University, Bhubaneswar

### Avanish Kumar

Associate Professor  
Public Policy and Management  
M.Sc., M. Phil, Ph. D. (University of Delhi)

### S K Tapasvi

Associate Professor  
Public Policy and Management  
M. A. Politics (International Studies) JNU New Delhi,  
M. A. (Social Systems), JNU  
Ph. D. (Sociology), IIT Kanpur

### Vishal Narain

Associate Professor  
Public Policy and Management  
PGDRM (Institute of Rural Management, Anand),  
Ph D. Wageningen University Netherlands,

## Affiliated Faculty

### Ajay K. Jain

Associate Professor—Organizational Behaviour  
Ph. D, (IIT-Kanpur), PGDPM (NIPM Calcutta),  
M.A. (I & PP)

### Arnit Kapoor

Associate Professor -Strategic Management  
Ph. D (Panjab University), PGDM (MDI, Gurgaon)

### Anand Kumar Sharma

Professor & Area Chairperson (Finance)  
M.Com, (Delhi School of Economics)  
L.L.B. (Delhi), Ph.D. (University of Bombay)

### Anjali Kaushik

Assistant Professor-IT  
BE, MBA, Ph.D. (Delhi University)

### Asha Bhandarker

Raman Munjal Chair Professor of Leadership Studies  
HB & OD, M.A. Ph.D. (Osmania), Senior Fulbright Fellow  
(Post-Doctoral) Darden School of Business, University of  
Virginia, USA

### Ashok Kapoor

Professor- Business Communication  
B. E. (Hon) Mechanical Engineering,  
MMS, BITS Pilani,

### Avinash Kapoor

Assistant Professor—Marketing  
Ph.D. (University of Rajasthan),  
MBA (R.A. Podar Institute of Management,  
Jaipur, Rajasthan), MA (Pub. Admn.,  
University of Rajasthan), B.Sc. (University of Rajasthan)

### Bhimaraya A. Metri

Professor -Operations Management  
Ph.D. Indian Institute of Technology (IIT) Bombay

### Gita Bajaj

Associate Professor -Business Communication  
B.E. Ph.D. (AMU, Aligarh)

### J.L. Gupta

Professor—HRM  
M. Com, M.A (Psy), Ph. D (DSE)

### Mahadeo P. Jaiswal

Professor and Dean (Research & Fellow Programme)  
M.Sc, Ph D (Delhi), Sr. Fulbright Fellow (Carnegie Mellon)

### Manoj Kumar Srivastava

Assistant Professor—Operations Management  
M. Tech. IIT- Delhi, B.E. IIT- Roorkee,

### N P Singh

Professor—Information Management  
Ph.D. (CCS Haryana Agriculture University)  
M. Sc. Meerut University Meerut  
M.S, BITSPilani, B.Sc.

### N R Bhusnurmath

Professor-Finance  
M.B.A. (FMS), Delhi University C.A.I.I.B.  
Certified Associate of Indian Institute of Bankers,  
M. Sc

### Pritam Singh

Padma Shree  
Professor of Eminence—HB & OD  
M.Com (BHU),  
MBA (Indiana University, Bloomington, USA)  
Ph.D. in Management (BHU)

### Radha R. Sharma

Professor—Organizational Behavior  
Ph.D. (BHU), M.A. (Psy.), BHU  
Advanced MBTI Professional, APTI, CSR Certified

### Reeta Raina

Assistant Professor—Business Communication  
M.A & M Phil (Eng. Litt) from Kashmir University  
Ph. D. (Thesis submitted)

### Rohit Prasad

Associate Professor—Economics  
Ph.D., Economics. M.A. (Economics), BA (Hons.),

### Rupamanjari Sinha Ray

Faculty Member—Economics  
Ph.D. (Jadavpur University)

### Sajal Ghosh

Assistant Professor -Economics,  
M. Tech, M. Phil, Ph. D (Jadavpur University)

### Samiksha Ojha

Faculty—Finance  
MA (Eco), PGDBM  
Ph D (University of Delhi)

### Sangeeta Shah Bharadwaj

Associate Professor -Information Management  
Ph.D. from BITS, Pilani ,  
M. Sc (Math) and MMS (BITS, Pilani), M. E.

### Sidhartha S. Padhi

Senior Lecturer - Operations Management  
B.E., M.Tech, Ph.D. (IIT Kharagpur)

### Sunil Ashra

Associate Professor—Economics  
Ph. D, M. Phil,  
M.A. Economics (Delhi School of Economics)

## Foreign Visiting Faculty

### Mukul G Asher

Professor - Lee Kuan Yew School of Public Policy,  
National University of Singapore, Singapore

### Lucie Abraham

Professor Graduate School of Public & Development (Africa's  
leading school of Governance)  
University of the Witwatersrand Johannesburg, South Africa

### Sanjay Chaturvedi

Global Business Development Manager,  
ROHMHASS, USA

## Distinguished Visitors

### A.V. Poulose

Retd. Financial Commissioner Railways &  
Ex-Officio Secretary to Govt. of India

### Imran Khan

Eminent Performer and Theater Personality

### S. Gangopadhyaya

Chief Advisor, Ministry of Finance

### V. Viddhyarthi

Ex TELCO Executive, started an NGO in U.P. called Manvodaya

### Ashish Ghosh

Professor of Political Science, Delhi University, an Eminent  
Performer and Theater Personality

### B. P. Mathur

Former Dy. Comptroller & Auditor General and Chairman Audit  
Board, Govt. of India

### Arun Kumar

Chairperson of the Centre for Economic Studies and Planning of  
JNU, Coordinator of the EXIM Bank-JNU Library in Economics

### Sudhodh Lal

Chairman, Aks Media Private Limited. Creative Artist, Teacher,  
Poet, Author, Television-and-theatre Person, Columnist,

### Roger R. Stough

Asso Dean/Dir Mason Enterprise  
Ctr/NOVA Prof School of Public Policy  
George Mason University, USA



## Participant's Feedback—glimpses

### **General V.P. Malik**

Former Chief of the Army Staff of the Indian Army,  
Former Chairman, Chiefs of Staff Committee of India

### **Dr. Manoranjan**

IAS (Retd.)

### **Lichun Chiang**

Associate Professor,  
National Cheng Kung University, Taiwan, China

### **Mark J. Rozell**

Professor of Public Policy, School of Public Policy  
George Mason University, USA

### **Mark M. Davis**

Professor of Management, Bentley University, USA

### **Swati Saxena**

Ph. D Scholar, University of London

### **M Damodaran**

Former Chairman, SEBI

### **V.K. Agarwal.**

Former Chairman, Railway Board

### **Joginder Singh**

Former Director, CBI

### **S.S. Jena**

Chairman, National Institute of Open Schooling

### **Neelam Shami Rao**

Director,  
Department of School Education & Literacy,  
Ministry of HRD, Govt of India

### **A.K. Singh**

Joint Secretary,  
Department of School Education & Literacy,  
Ministry of HRD, Govt of India

### **Vineet Joshi**

Chairman, Central Board of Secondary Education,  
Govt of India

### **Ved Prakash**

Vice Chancellor—UGC

### **Alka Sirohi**

Secretary  
Department of Personnel & Training, Govt of India

### **Upma Srivastava**

Joint Secretary (Training)  
Department of Personnel & Training, Govt of India

### **Jayati Chandra, IAS**

Secretary, DONER, Govt. of India

### **Ranjan Chatterjee, IAS,**

Adviser-Planning Commission, Govt. of India

### **Basanta Kumar Kar**

Country Manager  
GAIN (Global Alliance for Improved Nutrition)

### **Nitin Chandra, IAS**

Joint Secretary, Ministry of Rural Development, Govt of India

### **Ashish Kumar Singh, IAS**

Secretary to Chief Minister, Govt. of Maharashtra

### **Ashwani Kumar**

Former Director, CBI

"The experience for me at MDI - my last alma mater - was very educative and informative. Getting back to regular and formal class room teaching after a hiatus of nearly two and a half decades was exciting and thrilling besides fulfilling. Knowledge imparted was in consonance with the dynamic changes both in India and the World. Interaction with fellow participants and exchange of views provided the impetus for bringing the change for a better tomorrow."

### **YUDHVIR SINGH SHAHRAWAT , IRS**

*Additional Director General,  
Directorate General of Export Promotion,  
Ministry of Finance, Govt of India  
PGP-PPM 2006-08*

"PGP-PPM has vastly expanded my perspective and increased my enthusiasm to perform. This programme has thrown open new knowledge areas and it has also equipped me with powerful tools for facing the challenges in serving the public. Inspiring and gifted faculty is undoubtedly the key strength of MDI. A highly conducive atmosphere for intellectual growth, specially crafted industry-oriented curriculum, an excellent library all added to give a wonderful learning experience. The stint at George Mason University was the icing on the cake. This programme is a must for every officer who wants to excel in public service. I wish I had attended this programme much earlier in my career".

### **V. RAJU, ITS**

*General Manager, BSNL (Tamilnadu)  
PGP-PPM 2007-09*

"The experience at MDI changed the way I think today. The variety of courses included in curriculum exposes one to different dimensions of society. The pedagogy induces you to think differently – not only from policy makers' point of view, but also the users' perspective. Thought provoking assignments and workshops throw live challenges at you to teach you to think and act in real life situation. The analysis of existing policies and institutions go a long way to critically investigate the reasons for their success, or point out the deficiencies in conception or implementation. The rigours of course content expand your thought horizons and expose you to most areas in public policy domain. School of Public Policy is an incubator in real sense for policy makers of future."

### **DHARMVIR SINGH**

*O.S.D., Tax Research Unit,  
Department of Revenue,  
Ministry of Finance, Govt of India  
PGP-PPM 2008-10*

"Public Policy & Management course at MDI Gurgaon has been instrumental in transforming me into a more considerate and humane Public Manager by way of its excellent pedagogy of teaching management skills. The most impressive element was the faculties' in-depth knowledge of the subject matter and concentration on topics specific to public policy management. Strengthening relations with citizens is a sound investment in better policy-making and a core element in good governance and this particular course has been successful in inculcating the same in the participants."

### **NEERAJ MEHROTRA, IDSE**

*Jt Director, Military Engineer Services  
PGP- PPM 2008-10*

"This Public Policy Course at MDI is a very comprehensive and packed program. At a personal level, I found the design of the course very intensive as it covers a whole wide range of issues concerning policy makers. It also gives them an insight of the management and financial administration related to public affairs. The faculty of the Program is highly talented and extremely knowledgeable in their area of specialization. Their support and commitment is praiseworthy. This Program not only equips us with modern tools of research but also updates us on the latest that is happening in the field of public policy and management. I found myself tremendously benefitted from the Course. The teaching approach is also very interactive as it involved not only examination at the end of the Term but also group activities, assignments and experience sharing. The various Terms and the Modules therein are perfectly integrated so that the learner continues to be connected with the subjects for the entire duration of the Program."

### **K.K PATHAK, IAS**

*Joint Secretary,  
Ministry of Home Affairs, Govt. of India  
PGP-PPM 2008-10*

"The uniqueness of the public policy course at MDI Gurgaon is its intelligent intermingling of modules on public policy and modules on management sciences. The design of the course is very intensive and inclusive as it covers entire ambit of issues concerning policy makers. In my opinion, this is the only course which taught how to apply management principles in public policy decision making. Such approach in decision making is absolutely necessary in the present regime. The faculty of the Program is very competitive, knowledgeable and their teaching approach is very interactive. At personal level, I am finding myself tremendously benefitted from the entire course in general and modules of 'Reforms and Challenges in Education' in particular."

### **PRAVIN AGRAWAL, IFS**

*Director (Management)  
Ministry of HRD, Govt of India  
PGP-PPM 2009-11*



School of  
Public Policy and Governance  
*Making a difference to citizens' lives*



**MANAGEMENT DEVELOPMENT INSTITUTE**

**School of Public Policy & Governance**

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Website: [www.mdi.ac.in](http://www.mdi.ac.in) Email: [sppg@mdi.ac.in](mailto:sppg@mdi.ac.in)



सत्यमेव जयते

**DEPARTMENT OF PERSONNEL AND TRAINING**

Government of India

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*Concept and Design:*  
Biswanath Behera